# TOKYO OHKA KOGYO CO., LTD. Business Results

— Fiscal Year ended December 2022 —



Feb. 14, 2023 TOKYO OHKA KOGYO CO., LTD.

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# **Consolidated Business Results** for **FY2022** (2022.1-2022.12)





## Summary

				(Millions of yen)
	FY2021/12		FY2022/12	
	112021/12		Change	%
Net Sales	140,055	175,434	+35,379	+25.3
Operating income	20,707	30,181	+9,474	+45.8
Ordinary income	21,664	30,966	+9,302	+42.9
Profit attributable to Owners of parent	17,748	19,693	+1,945	+11.0
EBITDA	27,138	36,943	+9,805	+36.1
ROE	11.5%	12.1%	+0.6	-

Average exchange rate (US\$): 109.0円/\$ (FY2021/12) ⇒130.6円/\$ (FY2022/12)

- Net sales : Increased 25.3% YoY due to brisk demand for legacy semiconductors and a sales increase in the material business segment for most advanced processes.
- Operating income
  - : Increased 45.8% YoY due to a sales increase in high value-added products and adjusted selling prices for high purity chemicals and foreign exchange gains.
- Profit attributable to owners of parent
  - : Increased 11.0% YoY due to increased operating profit despite the decline in extraordinary profit.

Marked three consecutive FYs of record earnings.

			(Millions of yen)
	FY2021/12	FY2022/12	YoY
Non-operating Expenses or Income	956	784	(172)
Interest and dividend income	+530	+644	+114
Foreign exchange related losses/gains	+314	(46)	(360)
Foreign exchange (loss) gain	+477	+280	(197)
(Loss) gain on valuation of derivatives	(162)	(326)	(164)
Extraordinary Losses or Income	4,135	(176)	(4,311)
Proceeds from sale of investment securities	+4,820	+243	(4,577)
Impairment loss	(439)	(195)	+244
Loss on retirement of fixed assets	(163)	(239)	(76)
Environmental expenses	(83)	-	+83



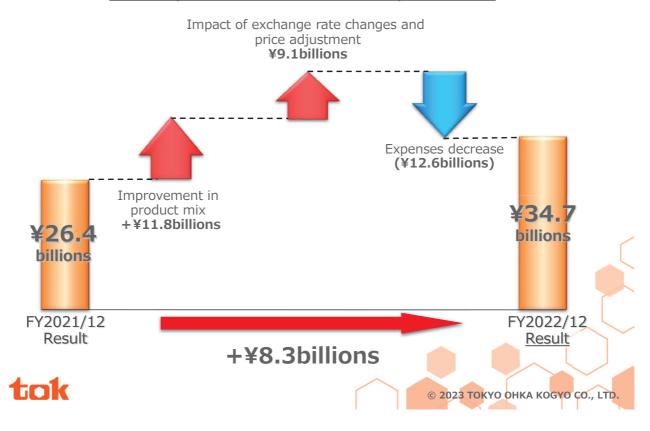
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## **Results by Business Segment**

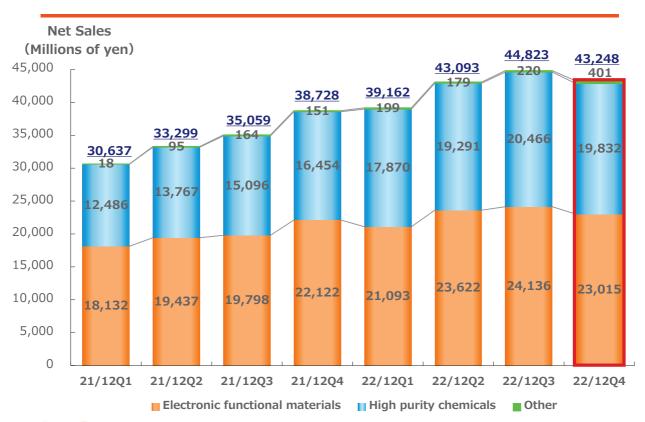
				(Millions of yen)
	FY2021/12	FY2022/1		
	112021/12		Change	%
Net Sales	140,055	175,434	+35,379	+25.3
Material business	137,725	170,329	+32,604	+23.7
Electronic functional materials	79,491	91,868	+12,377	+15.6
High purity chemicals	57,804	77,460	+19,656	+34.0
Others	430	1,000	+570	+132.8
Equipment business	2,329	5,105	+2,776	+119.1
Operating income	20,707	30,181	+9,474	+45.8
Material business	26,438	34,755	+8,317	+31.5
Equipment business	(290)	790	+1,080	Turned profitable
Eliminations and corporate	(5,440)	(5,364)	+76	_



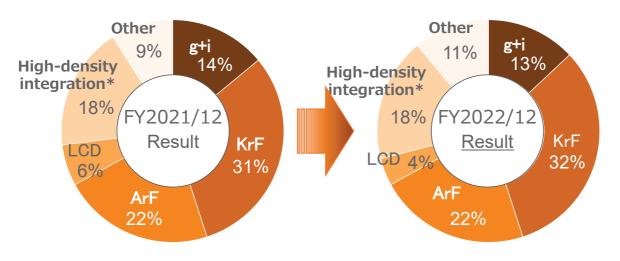
### FY2021/12 Result v.s. FY2022/12 Result



### Sales Breakdown of Material Business







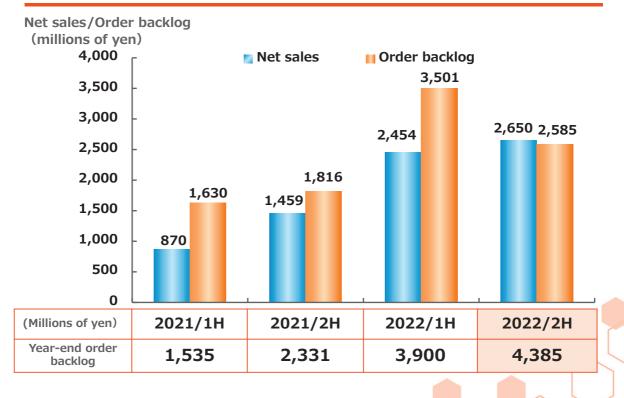
<sup>\*</sup> EUV is included in "Other".

<sup>\*</sup> High-density integration : Resist for Packaging, MEMS Materials



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## **Equipment Business**





(Millions of yen)	(Mill	lions	of '	yen)
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	FY2021/12		FY2022/12	
	112021/12		Change	%
Capital Investments	8,488	14,514	+6,026	+71.0
Depreciation	6,430	6,762	+332	+5.1
R&D	9,800	11,038	+1,238	+12.6

 $<sup>\</sup>ensuremath{^{*}}$  Including intangible assets and other assets from FY2022.





## **Balance Sheets**

		(Millions of yen)	
	FY2022/12	YoY	
Current Assets	130,636	+11,752	
Cash and deposits	55,371	(1,464)	
Notes and accounts receivable	35,812	+1,916	Buildings and structures +5,250 Tools, furniture and fixtures +2,503 Land +1,908
Inventories	30,006	8,655	Construction in progress (331)
Property, plant and equipment	66,010	+9,077	Investment securities (408
Intangible assets	1,295	+458	Retirement benefit asset (975)  Deferred tax assets +673
Investments and other assets	40,133	(477)	Repayments of short-term
Current Liabilities	40,781	+1,125	borrowings (3,900 Accrued expenses +2,675
Notes and accounts payable	21,617	+2,367	Proceeds from long-term borrowings +3,510
Long-Term Liabilities	16,333	+3,916	Retained earnings +12,745
Total net asset	180,960	+15,769	Foreign currency translation adjustment account +3,258
Total asset	238,075	+20,811	

		(Millions of yen)	
	FY2021	FY2022	
Cash flows from operating activities	+19,758	+18,991	
Income before income taxes and minority interests	+25,799	+30,790	
Depreciation	+6,430	+6,762	
Decrease (increase) in trade notes and accounts receivable	(6,052)	(858)	
Decrease (increase) in inventories	(2,830)	(7,510)	
Decrease (increase) in trade notes and accounts payable	+4,515	+1,870	Major breakdown Purchase of property, plant and
Income taxes paid	(4,650)	(8,557)	equipment (10,698) Purchase of investment securities
Cash flows from investing activities	(4,576)	(12,383)	(2,082)
Cash flows from financing activities	(18,114)	(8,610)	Major breakdown Repayments of long-term
Translation adjustments	+1,673	+1,389	borrowings (4,289) Dividends paid* (9,102) **Including page controlling interacts
Net increase (decrease) in cash and cash equivalents	(1,258)	(612)	*Including non-controlling interests



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# Consolidated Performance Forecasts for FY2023 (2023.1-2023.12)



## **Collaboration with AIMECHATEC**

## Aim to develop M&E strategy

through collaboration with our new business partner, AIMECHATEC!



#### **♦** Contracts

The Share Transfer Agreement,
The Master Collaboration Agreement:

### Concluded.

### ◆ Details of Share Acquisition

Date of acquisition: September 30, 2022

Number of shares to be acquired: 1,101,500 shares

Ratio of the voting rights of all shareholders: 19.56%\*

\* Note: The ratio to the voting rights held by all shareholders is calculated using 56,300, the number of voting rights held by all shareholders of AIMECHATEC as of June 30, 2021 as the denominator (rounded off to two decimal places).

#### Schedule

Scheduled date of business transfer: March 1, 2023

#### Overview of AIMECHATEC

Location: Ryugasaki-shi, Ibaraki, Japan Share capital: 450 million yen Business description:

**Design/manufacture**/sales of electronic component manufacturing equipment and peripheral equipment and aftersales service.

Representative: Isao Abe, President and Representative Director

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# Changes to segment disclosures following the transfer of the equipment business

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#### Segments after FY2023 Segments up to FY2022 Semiconductor photoresist Photoresist for semiconductor (q/i · KrF · ArF) (Legacy material · KrF · Advanced material ) Materials for Packaging process High-density integration **Electronic** (Package · MEMS) (Package · MEMS · WHS\* related Material) ◀functional Display material · Other LCD material materials (TFT ⋅ CF) (TFT · CF · Other) Material Other business (EUV · Other) Thinner • Developer High purity ■ Thinner • Developer • Clean solution · Clean solution chemicals Other equipment Other WHS\* related equipment (Until end of Feb 2023) Plasma ashing equipment (Until end of Feb 2023) \*1 Legacy material : g/i-line resist, etc., ■ WHS\*related equipment From 1 March 2023. Business \*2 Advanced material : ArF/EUV resist, etc., transferred to AIMECHATEC Plasma ashing equipment Equipment Other equipment business WHS\* related Material \*WHS: Wafer Handling System



### **Earnings Forecasts (Full-year)**

				(Millions of yen)
	FY2022/12		FY2023/12	
	F12022/12		Change	%
Net sales	175,434	187,500	+12,066	+6.9
Electronic functional materials*	92,799	98,750	+5,951	+6.4
High purity chemicals*	77,565	86,150	+8,585	+11.1
Other*	5,069	2,600	(2,469)	(48.7)
Operating income	30,181	31,000	+819	+2.7
Ordinary income	30,966	31,600	+634	+2.0
Profit attributable to owners of parent	19,693	19,400	(293)	(1.5)
EBITDA	36,943	38,300	+1,357	+3.7
ROE	12.1%	11.0%	(1.1)	-

Average exchange rate (US\$): \$130.6/\$ (FY2022/12)  $\Rightarrow$  \$125.0/\$ (FY2023/12) \*Adjusted under the new segmentation for 2022/12.

- Net Sales: Increased 11.0% YoY due to increased operating profit despite the decline in extraordinary profit.
- Operating income: Forecast to increase 2.7% YoY due to an increase in net sales of high value-added products and other reasons.
- Profit attributable to owners of parent: Forecast to decline 1.5% YoY with a view to a record of corporate restructuring cost, despite the increased operating Profit. Forecast to achieve a record high each for net sales, operating profit and ordinary profit for four consecutive periods.
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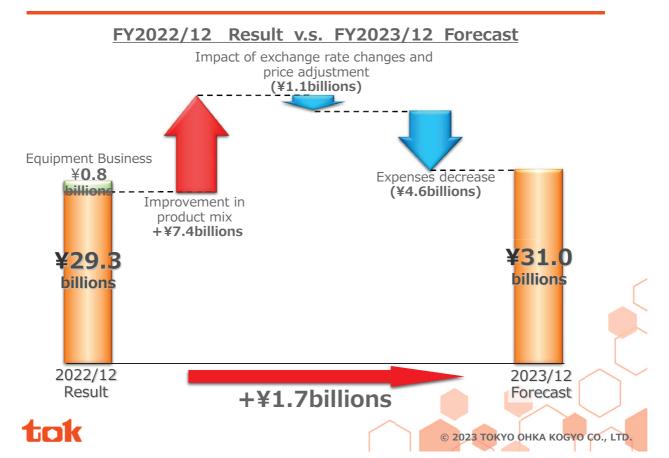
### Capital Investments/Depreciation/R&D

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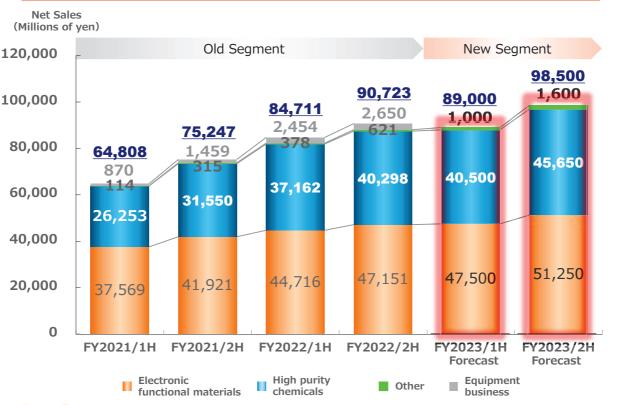
(Millions of yen)

	FY2022/12	FY20	23/12 Foreca	sts
	F12022/12		Change	%
Capital Investments	14,514	18,600	+4,086	+28.1
Depreciation	6,762	7,300	+538	+8.0
R&D	11,038	12,850	+1,812	+16.4



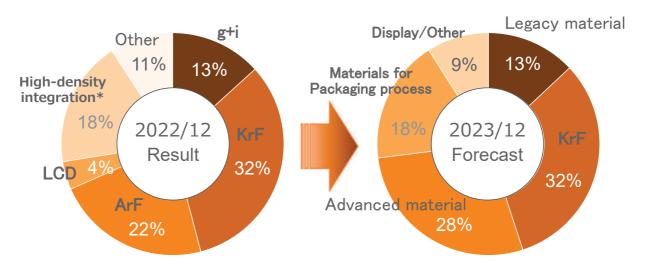


### Sales Breakdown of Material Business(Forecast)





### **Electronic Functional Materials Division**



- \*1 Calculations for FY2022 are based on the old segments.
- \*2 EUV is included in "Other".
- \*3 High-density integration: Resist for Packaging, MEMS Materials
- \*4 Adjusted under the new segmentation for FY2023.
- \*5 Legacy material : g/i-line resist, etc.,
- \*6 Advanced material : ArF/EUV resist, etc.,
- \*7 Packaging process related material
- : Resist for Package MEMS material WHS\* related material
- \*8 LCD are classified as display/others.



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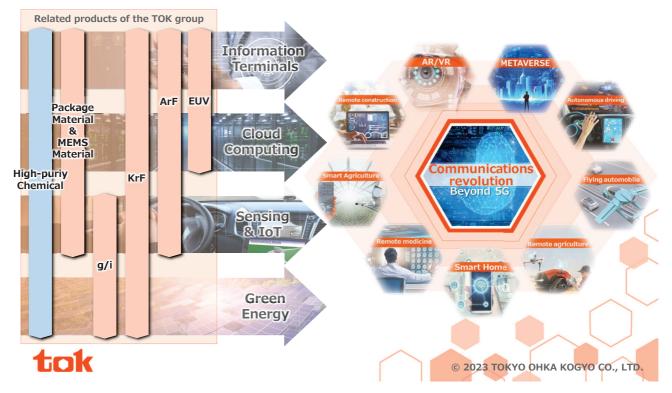
# Initiatives in tok Medium-Term Plan 2024



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## Society in 2030 ~TOK Vision 2030~

Accommodate the anticipated changes in society in the four areas Aim for further growth



### Features of the tok Medium-Term Plan 2024

Medium-term plan to attain TOK Vision 2030

# <u>Management Vision</u> "The e-Material Global Company"

contributing to a sustainable future through Chemistry.



### **Business Strategies**

- (1) Increase global market share of cutting-edge photoresists
- (2) Acquire and create core technologies in electronic materials and new fields
- (3) Secure stable supply of high-quality products and establish an optimal production system for the Group
- (4) Improve employee engagement and promote people-oriented management
- (5) Build sound and efficient management foundation





### Progress toward the Medium-Term Plan 1: Result

Target

Net sales

FY2024
Target

FY2022
Result
Fy2023
Forecast

FY2022
Result
Forecast

Fy2023
Forecast
Fy2023
Forecast
Fy2023
Forecast
Fy2023
Forecast
Fy2023
Forecast
Fy2023
Forecast

 Anticipate to achieve the target one year ahead of schedule, allowing for robust semiconductor demand and forex impact of yen depreciation despite reduced semiconductor production and other negative impacts.

> Anticipate to achieve the target two years ahead of schedule, allowing for a sales increase in value added products such as photoresists for front-end semiconductors, selling price adjustment of high purity chemicals and forex gains.

EBITDA Over ¥35.0 ¥36.9 billion billion billion

Anticipate to improve a cash-generating capability due to an operating profit
increase and proactive investments to prepare for future semiconductor demand.

ROE Over 8.0% 12.1% 11.0%

 Anticipate to steadily improve due to improved profit, shareholder returns and promotion of BS management.

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### **Progress toward the Medium-Term Plan**②

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■ The progress of Capital Investments, Depreciation, R&D

(Billions of Yen)	tok Medium-Term Plan2024 the 3-year-cumulative total initially planned	FY2022 Result	FY2023 Forecast
Capital Investments	45.0	14.5	18.6
Depreciation	22.0	6.7	7.3
R&D	33.0	11.0	12.8

	Medium-Term Plan	Progress
Photoresist for semiconductor (Fomer Semiconductor Photoresists)	Expand sales with a full lineup of products to meet growing demand for semiconductors	ArF/EUV: Promote market share expansion activities.  KrF: Increased sales in advanced and legacy semiconductors and 3D-NAND.  g/i: Robust sales in legacy semiconductors and other products.
Materials for Packaging process (Former High-density Integration Materials)	Rapidly develop products for the cutting-edge packaging technologies	Package : Accelerate R&D for 3DIC and other areas.  MEMS : Promote sales expansion activities.  WHS : Expand sales by a new M&E strategy.
High-Purity Chemicals	Expand sales in Asia and North America in response to the sophistication of semiconductor process and demand increase	Thinnners: Update global supply. Clean Solutions: Accelerate new product development. Expand market share in global.
Equipment Business	Aim for sales expansion by rapidly meeting market needs	Plan to assign it to AIMECHATEC, Ltd. with a view to development of the M&E strategy.



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27 Secure stable supply of high-quality products and establish an optimal production system for the Group ①

### Strengthen production for **Electronic functional materials** with a view to a future demand increase.





 Built a new inspection facility and expanded inspection capabilities.



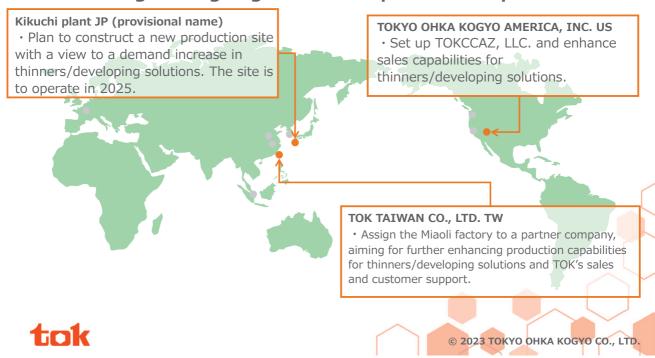
Sagami Operation Center(Japan) · Continue to invest in leading edge R&D.





# Build an optimum supply system for high purity chemicals,

strengthening alignment with partner companies.



## **New Business**

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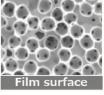
(High-functional films/Optical materials/Life science-related materials)

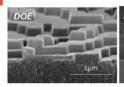
### **High-functional films**

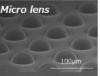
- Developed business in the use of a valueadded LiB separator.
- Developed high durability applications.

### **Optical materials**

- Promoted the use of AR/VR and 3D sensors.
- Developed through open innovation.







### Life science-related materials

- Continued sales for DNA analysis.
- Strengthen marketing to capture further demand.









SIEVEWELL"

### Promote commercialization activities



### Resolution of social issues through business (Resolution of electronic component overheating)

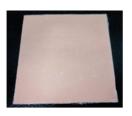
### Thermal radiative materials Eco He-A ™ series

- Eco He-A<sup>™</sup> series are highly efficient at radiation heat transfer. (Energy free)
- Eco He-A<sup>™</sup> film is flexible and dissipates heat even in small areas.
- Eco He-A<sup>™</sup> series are comprised of sustainable materials.















Hot spot observed No Hot spot observed

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# Reinforce management foundation

(Improve employee engagement)

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Enhance sustainable corporate value

Personnel system reform

**Human resource** development

Work-style reform

Improve employee engagement



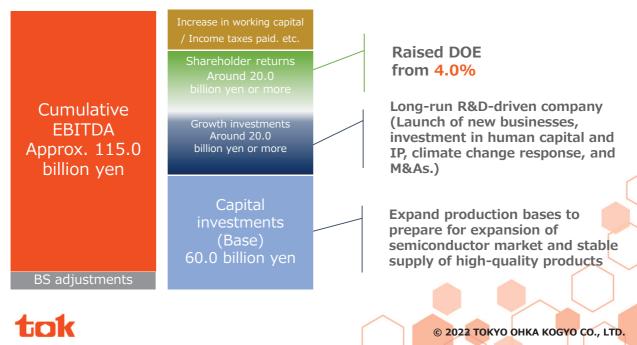
Incorporated the employment engagement index into the KPI for the board compensation



## Outlook going forward(promotion of BS management)

Allocate the generated EBITDA to <u>prioritize capital investments</u> for future growth and <u>flexibly return to shareholders.</u>

### 3-year cash flow plan (image)



# **Build sound and efficient management foundation**<Trends in Shareholder Returns and Dividends >

- Adopts a dividend on equity (DOE) ratio to ensure stable and continuous returns to shareholders. The dividend policy is to aim for a <a href="DOE 4.0%">DOE 4.0%</a>. (from FY2021/12).
- Flexibly conduct share buyback as a means of returning profits to shareholders.



Guidelines on dividend policy

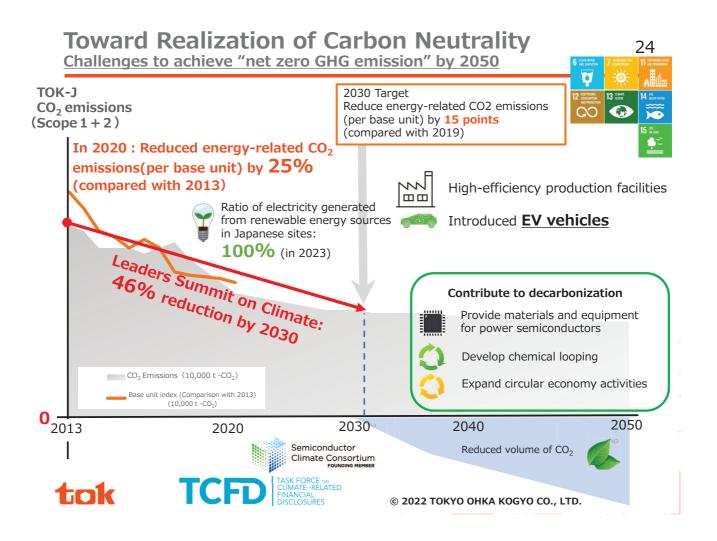
ok Medium-Term Plan 2018 nsolidated payout ratio of ove tok Medium-Term Plan 2021 -Based on consolidated DOE of 3.5% - tok Medium-Term Plan 2021 Based on consolidated DOE of 4.0%-

## **Toward Realization of Carbon Neutrality**

~Challenges to achieve "net zero GHG emission" by 2050~



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### "The e-Material Global Company"

contributing to a sustainable future through Chemistry.



### tok

# www.tok.co.jp

### (Note)

This presentation material contains forward-looking statements that describe future prospects of TOKYO OHKA KOGYO CO., LTD. (the Company) in terms of business planning, earnings and management strategies. Such statements are based on management's judgement, derived from information available to it at the time such information was prepared. Readers are cautioned not to rely solely on these forward-looking statements, as actual results and strategies may differ substantially according to changes in the Company's business environment.

