# | TOKYO OHKA KOGYO CO., LTD. Business Results 

— Fiscal Year ended December 2022

## tak

Feb. 14, 2023
TOKYO OHKA KOGYO CO., LTD.

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## Consolidated Business Results for FY2022 (2022.1-2022.12)

(Millions of yen)

|  | FY2021/12 |  | FY2022/12 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  | Change | $\%$ |  |
| Net Sales | 140,055 | 175,434 | $+35,379$ | +25.3 |  |
| Operating income | 20,707 | 30,181 | $+9,474$ | +45.8 |  |
| Ordinary income | 21,664 | 30,966 | $+9,302$ | +42.9 |  |
| Profit attributable to <br> Owners of parent | 17,748 | 19,693 | $+1,945$ | +11.0 |  |
| EBITDA | 27,138 | 36,943 | $+9,805$ | +36.1 |  |
| ROE | $11.5 \%$ | $12.1 \%$ | +0.6 | - |  |

Average exchange rate (US\$) : 109.0円/\$ (FY2021/12) $\Rightarrow 130.6 \mathrm{P} / \$(F Y 2022 / 12)$

- Net sales : Increased 25.3\% YoY due to brisk demand for legacy semiconductors and a sales increase in the material business segment for most advanced processes.
- Operating income
: Increased $45.8 \%$ YoY due to a sales increase in high value-added products and adjusted selling prices for high purity chemicals and foreign exchange gains.
- Profit attributable to owners of parent
: Increased $11.0 \%$ YoY due to increased operating profit despite the decline in extraordinary profit.

|  |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
| Non-operating Expenses or Income | 956 | 784 | $(172)$ |
| Interest and dividend income | +530 | +644 | +114 |
| Foreign exchange related losses/gains | +314 | $(46)$ | $(360)$ |
| Foreign exchange (loss) gain | +477 | +280 | $(197)$ |
| (Loss) gain on valuation of derivatives | $(162)$ | $(326)$ | $(164)$ |
| Extraordinary Losses or Income | 4,135 | $(176)$ | $(4,311)$ |
| Proceeds from sale of investment | $+4,820$ | +243 | $(4,577)$ |
| securities | $(439)$ | $(195)$ | +244 |
| Impairment loss | $(163)$ | $(239)$ | $(76)$ |
| Loss on retirement of fixed assets | $(83)$ | - | +83 |

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## Results by Business Segment


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Sales Breakdown of Material Business



* EUV is included in "Other".
* High-density integration : Resist for Packaging, MEMS Materials


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## Equipment Business

Net sales/Order backlog

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|  |  | (Millon of yen) |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | FY2021/12 | FY2022/12 |  |  |
|  |  |  | Change | $\%$ |
| Capital |  | $\mathbf{8 , 4 8 8}$ | $\mathbf{1 4 , 5 1 4}$ | $+6,026$ |
| Investments | $\mathbf{+ 7 1 . 0}$ |  |  |  |
| Depreciation | $\mathbf{6 , 4 3 0}$ | $\mathbf{6 , 7 6 2}$ | $\mathbf{+ 3 3 2}$ | $\mathbf{+ 5 . 1}$ |
| R\&D | $\mathbf{9 , 8 0 0}$ | $\mathbf{1 1 , 0 3 8}$ | $\mathbf{+ 1 , 2 3 8}$ | $\mathbf{+ 1 2 . 6}$ |

* Including intangible assets and other assets from FY2022.


## Balance Sheets

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2022/12 | YoY |  |  |
| Current Assets | 130,636 | +11,752 |  |  |
| Cash and deposits | 55,371 | $(1,464)$ |  |  |
| Notes and accounts receivable | 35,812 | +1,916 | Buildings and structures Tools, furniture and fixtures | $\begin{aligned} & +5,250 \\ & +2,503 \end{aligned}$ |
| Inventories | 30,006 | 8,655 | Land Construction in progress | $\begin{array}{r}+1,931) \\ \hline\end{array}$ |
| Property, plant and equipment | 66,010 | +9,077 | Investment securities |  |
| Intangible assets | 1,295 | +458 | Retirement benefit asset Deferred tax assets | $\begin{array}{r} (905) \\ (975) \\ +671 \end{array}$ |
| Investments and other assets | 40,133 | (477) | Repayments of short-term |  |
| Current Liabilities | 40,781 | 1,125 | Accrued expenses | $\begin{array}{r}(3,907 \\ +2,675 \\ \hline\end{array}$ |
| Notes and accounts payable | 21,617 | +2,367 | Proceeds from long-term borrowings | +3,510 |
| Long-Term Liabilities | 16,333 | +3,916 | Retained earnings | +12,745 |
| Total net asset | 180,960 | +15,769 | Foreign currency translation adjustment account | +3,258 |
| Total asset | 238,075 | +20,811 |  |  |


|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | FY2021 | FY2022 |
| Cash flows from operating activities | +19,758 | +18,991 |
| Income before income taxes and minority interests | +25,799 | +30,790 |
| Depreciation | +6,430 | +6,762 |
| Decrease (increase) in trade notes and accounts receivable | $(6,052)$ | (858) |
| Decrease (increase) in inventories | $(2,830)$ | $(7,510)$ |
| Decrease (increase) in trade notes and accounts payable | +4,515 | +1,870 |
| Income taxes paid | $(4,650)$ | $(8,557)$ |
| Cash flows from investing activities | $(4,576)$ | $(12,383)$ |
| Cash flows from financing activities | $(18,114)$ | $(8,610)$ |
| Translation adjustments | +1,673 | +1,389 |
| Net increase (decrease) in cash and cash equivalents | $(1,258)$ | (612) |



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## Consolidated Performance Forecasts for FY2023 (2023.1-2023.12)

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# Collaboration with AIMECHATEC 

 Aim to develop M\&E strategythrough collaboration with our new business partner, AIMECHATEC!
ZAlmechatec $\times$ tolk

## Contracts

The Share Transfer Agreement, The Master Collaboration Agreement:

Concluded.


Zero Newton ${ }^{\circledR}$


## $\bullet$ Details of Share Acquisition

Date of acquisition:
September 30, 2022
Number of shares to be acquired: $1,101,500$ shares
Ratio of the voting rights of all shareholders: 19.56\%*

* Note: The ratio to the voting rights held by all shareholders is calculated using 56,300, the number of voting rights held by all shareholders of AIMECHATEC as of June 30, 2021 as the denominator (rounded off to two decimal places).


## Schedule

Scheduled date of business transfer: March 1, 2023
Overview of AIMECHATEC

Location: Ryugasaki-shi, Ibaraki, Japan Share capital: 450 million yen Business description:
Design/manufacture/sales of electronic component manufacturing equipment and peripheral equipment and aftersales service.
Representative: Isao Abe, President and
Representative Director © 2023 TOKYO OHKA KOGYO CO., LTD.

# Changes to segment disclosures following the transfer of the equipment business 

Segments up to FY2022
Segments after FY2023


Photoresist for semiconductor (Legacy material • KrF • Advanced material )

Materials for Packaging process (Package • MEMS •WHS* related Material)

Display material • Other (TFT • CF • Other)

- Thinner • Developer • Clean solution

High purity chemicals

```
\(\rightarrow\) Other equipment
- WHS* related equipment (Until end of Feb 2023)
- Plasma ashing equipment (Until end of Feb 2023)
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WHS*related equipment
- Plasma ashing equipment - Other equipment
- WHS* related Material
*WHS : Wafer Handling System
```

*1 Legacy material : g/i-line resist, etc.,
*2 Advanced material : ArF/EUV resist, etc.,
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Average exchange rate (US\$) : $¥ 130.6 / \$(F Y 2022 / 12) \Rightarrow ¥ 125.0 / \$(F Y 2023 / 12)$ *Adjusted under the new segmentation for $2022 / 12$.
■ Net Sales : Increased $11.0 \%$ YoY due to increased operating profit despite the decline in extraordinary profit.
■ Operating income : Forecast to increase $2.7 \%$ YoY due to an increase in net sales of high value-added products and other reasons.

- Profit attributable to owners of parent : Forecast to decline $1.5 \%$ YoY with a view to a record of corporate restructuring cost, despite the increased operating Profit. Forecast to achieve a record high each for net sales, operating profit and ordinary profit for four consecutive periods.
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|  |  | (Milions of yen) |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | FY2022/12 | FY2023/12 Forecasts |  |  |
|  |  |  | Change | \% |
| Capital Investments | 14,514 | 18,600 | $+4,086$ | $+\mathbf{+ 2 8 . 1}$ |
| Depreciation | 6,762 | 7,300 | +538 | +8.0 |
| R\&D | 11,038 | 12,850 | $\mathbf{+ 1 , 8 1 2}$ | $+\mathbf{1 6 . 4}$ |

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Sales Breakdown of Material Business(Forecast)

functional materials
$11 \begin{aligned} & \text { High purity } \\ & \text { chemicals }\end{aligned}$
Other
Equipment
business
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*1 Calculations for FY2022 are based on the old segments.
*2 EUV is included in "Other".
*3 High-density integration: Resist for Packaging, MEMS Materials

*4 Adjusted under the new segmentation for FY2023.
*5 Legacy material : g/i-line resist, etc.,
*6 Advanced material : ArF/EUV resist, etc.,
*7 Packaging process related material
Resist for Package • MEMS material •WHS* related material *8 LCD are classified as display/others.

## Initiatives in tok Medium-Term Plan 2024

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Society in 2030 ~TOK Vision 2030~

Accommodate the anticipated changes in society in the four areas Aim for further growth


Features of the tok Medium-Term Plan 2024
Medium-term plan to attain TOK Vision 2030

## Management Vision

"The e-Material Global Company" contributing to a sustainable future through Chemistry.

## Business Strategies

(1) Increase global market share of cutting-edge photoresists
(2) Acquire and create core technologies in electronic materials and new fields
( 3 ) Secure stable supply of high-quality products and establish an optimal production system for the Group
(4) Improve employee engagement and promote people-oriented management
(5) Build sound and efficient management foundation


## Progress toward the Medium-Term Plan(1) : Result

| - Performance Target | $\begin{aligned} & \text { FY2024 } \\ & \text { Target } \end{aligned}$ | $\begin{gathered} \text { FY2022 } \\ \text { Result } \end{gathered}$ | Fy2023 Forecast |
| :---: | :---: | :---: | :---: |
| Net sales | Over $¥ 180.0$ <br> billion | $\begin{array}{r} ¥ 175.4 \\ \text { billion } \end{array}$ | $\begin{array}{r} ¥ 187.5 \\ \text { billion } \end{array}$ |

- Anticipate to achieve the target one year ahead of schedule, allowing for robust semiconductor demand and forex impact of yen depreciation despite reduced semiconductor production and other negative impacts.

- Anticipate to achieve the target two years ahead of schedule, allowing for a sales increase in value added products such as photoresists for front-end semiconductors, selling price adjustment of high purity chemicals and forex gains.
EBITDA
Over $¥ 35.0$
billion
$¥ 36.9$
billion
$¥ 38.3$ billion
- Anticipate to improve a cash-generating capability due to an operating profit increase and proactive investments to prepare for future semiconductor demand.

ROE
Over 8.0\%
12.1\% 11.0\%

- Anticipate to steadily improve due to improved profit, shareholder returns and promotion of BS management.
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## Progress toward the Medium-Term Plan②

## The progress of Capital Investments, Depreciation, R\&D

| (Billions of Yen) | tok Medium-Term <br> Plan2024 <br> the 3-year-cumulative total <br> initilly planned | FY2022 <br> Result | FY2023 <br> Forecast |
| :--- | ---: | ---: | ---: |
| Capital Investments | $\mathbf{4 5 . 0}$ | 14.5 | 18.6 |
| Depreciation | 22.0 | 6.7 | 7.3 |
| R\&D | 33.0 | 11.0 | 12.8 |

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## Acquire and create core technologies in electronic materials and new fields

|  | Medium-Term Plan | Progress |
| :---: | :---: | :---: |
| Photoresist for semiconductor (Fomer Semiconductor Photoresists) | Expand sales with a full lineup of products to meet growing demand for semiconductors | ArF/EUV : Promote market share expansion activities. <br> : Increased sales in advanced and legacy semiconductors and 3D-NAND. <br> g/i <br> :Robust sales in legacy semiconductors and other products. |
| Materials for Packaging process <br> (Former High-density Integration Materials) | Rapidly develop products for the cutting-edge packaging technologies | Package : Accelerate R\&D for 3DIC and other areas. <br> MEMS : Promote sales expansion activities. <br> WHS : Expand sales by a new M\&E strategy. |
| High-Purity Chemicals | Expand sales in Asia and North America in response to the sophistication of semiconductor process and demand increase | Thinnners: Update global supply. Clean Solutions: Accelerate new product development. Expand market share in global. |
| Equipment Business | Aim for sales expansion by rapidly meeting market needs | Plan to assign it to AIMECHATEC, Ltd. with a view to development of the M\&E strategy. |

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Secure stable supply of high-quality products
and establish an optimal production system for the Group(1)

## Strengthen production for Electronic functional materials with a view to a future demand increase.


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## Build an optimum supply system for high purity chemicals, strengthening alignment with partner companies.

Kikuchi plant JP (provisional name)

- Plan to construct a new production site with a view to a demand increase in thinners/developing solutions. The site is to operate in 2025.


TOKYO OHKA KOGYO AMERICA, INC. US

- Set up TOKCCAZ, LLC. and enhance sales capabilities for thinners/developing solutions.

TOK TAIWAN CO., LTD. TW

- Assign the Miaoli factory to a partner company, aiming for further enhancing production capabilities for thinners/developing solutions and TOK's sales and customer support.
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## New Business

(High-functional films/Optical materials/Life science-related materials )

## High-functional films

■ Developed business in the use of a valueadded LiB separator.
■ Developed high durability applications.

## Optical materials

■ Promoted the use of AR/VR and 3D sensors.
■ Developed through open innovation.


## Life science-related materials

- Continued sales for DNA analysis.
- Strengthen marketing to capture further demand.


SIEVEWELL*

## Promote commercialization activities

## Thermal radiative materials Eco He-A ${ }^{\text {TM }}$ series

- Eco He-A ${ }^{T M}$ series are highly efficient at radiation heat transfer. (Energy free)
- Eco He-A ${ }^{T M}$ film is flexible and dissipates heat even in small areas.

- Eco He-A ${ }^{T M}$ series are comprised of sustainable materials.



## Reinforce management foundation

Enhance sustainable corporate value


## Improve employee engagement

## Incorporated the employment engagement index into the KPI for the board compensation

## Outlook going forward(promotion of BS management)

## Allocate the generated EBITDA to prioritize capital investments

 for future growth and flexibly return to shareholders.3-year cash flow plan (image)


## Build sound and efficient management foundation <Trends in Shareholder Returns and Dividends >

- Adopts a dividend on equity (DOE) ratio to ensure stable and continuous returns to shareholders. The dividend policy is to aim for a DOE 4.0\%. (from FY2021/12).
- Flexibly conduct share buyback as a means of returning profits to shareholders.
- Anticipate a dividend increase for six consecutive periods.



# Toward Realization of Carbon Neutrality 

## ~Challenges to achieve "net zero GHG emission" by 2050~

TOK-J
$\mathrm{CO}_{2}$ emissions
(Scope $1+2$ )
In 2020 : Reduced energy-related $\mathrm{CO}_{2}$

```
2030 Target
Reduce energy-related CO2 emissions (per base unit) by 15 points
(compared with 2019)
```

 emissions(per base unit) by $25 \%$


# "The e-Material Global Company" contributing to a sustainable future through Chemistry. 



## www.tok.co.jp

## (Note)

This presentation material contains forward-looking statements that describe future prospects of TOKYO OHKA KOGYO CO., LTD. (the Company) in terms of business planning, earnings and management strategies. Such statements are based on management's judgement, derived from information available to it at the time such information was prepared. Readers are cautioned not to rely solely on these forward-looking statements, as actual results and strategies may differ substantially according to changes in the Company's business environment.

